# THE BOARD OF DIRECTORS' REMUNERATION REPORT FOR 2022

### INTRODUCTION

This remuneration report provides an outline of how Mips AB (publ) ("Mips") guidelines for remuneration to senior executives (the "remuneration guidelines"), were applied in 2022. The report also provides details on the remuneration to Mips' CEO during 2022 and a summary description of Mips' existing share-related and share price-related incentive plans. The report has been prepared in accordance with the Swedish Companies Act (2005:551) and the Rules on Remuneration of the Board and Executive management and on Incentive Programmes issued by the Stock Market Self-Regulation Committee.

### OVERVIEW OF THE APPLICATION OF THE REMUNERATION GUIDELINES IN 2022

For a summary of key events and the company's results during 2022, please see the section "Message from the CEO" in Mips' Annual Report for the financial year 2022, which is available on Mips' website, <a href="https://www.mipscorp.com/investor/financial-reports-and-presentations/">www.mipscorp.com/investor/financial-reports-and-presentations/</a>.

The remuneration committee monitors and evaluates programs for variable remuneration for the CEO, both ongoing and those that have been completed during the year, and the actual and expected outcome of such programs have been reported to the board of directors and discussed at meetings with the board of directors.

Based on the remuneration committee's evaluation of the CEO's remuneration, the board of directors has determined that the current remuneration structure and remuneration level is appropriate, reflects market practice and is competitive and suitable for achieving Mips' longand short-term targets. Both the remuneration committee and the auditor have, after evaluation, concluded that Mips has complied with current remuneration guidelines and no deviations or derogations from the remuneration guidelines or from the decision-making process, that according to the remuneration guidelines must be applied to determine remuneration, have been made during 2022.

The remuneration guidelines contain a provision which gives the board of directors the possibility to, under applicable law or contractual provisions, subject to the restrictions that may apply under law or contract, to in whole or in part reclaim variable remuneration paid on incorrect grounds (claw-back). However, the board of directors has not decided to reclaim any variable remuneration in 2022 as no remuneration has been deemed to have been paid on incorrect grounds.

According to Mips' remuneration guidelines, remuneration to senior executives should be market-based and may comprise the following components: fixed cash salary, variable cash remuneration, pension benefits and other benefits. Additionally, the General Meeting may resolve on, among other things, share-related or share price-related remuneration.

The variable remuneration to the CEO is linked to the development during the year and is maximised at 75 percent of the fixed annual cash salary. For 2022, the variable salary was based primarily on the group's net sales and operating margin, as well as on sustainability targets and individual/operational targets. The sustainability targets for 2022 were to establish a structured plan to register Mips for Science Based Target initiative, in line with the climate change goal of 1.5 degrees, full implementation of structured follow-up and reporting, in line with the ten principles of the UN Global Compact and implement at least three post-industrial recycled plastic projects with customers. The net sales target and operating margin target were not met during the year and fulfilment of the other targets is set out below.

## Total remuneration to the CEO

The table below sets out the total remuneration (SEK thousand) to Mips' CEO during 2022.

Name, position		1 Fixed remuneration		2	3	4	5	6
	Financial year	Fixed cash salary	Other benefits	Variable cash remuneration - One-year variable	Extraordin arynary items	Pension expenses	Total remunerati on	Proportion of fixed and variable remuneration
Max Strandwitz (CEO)	2022	4,229	-	1,224	-	1,118	6,570	81% / 19%

# Application of performance targets

The company's position as a world-leading actor in its field is largely a result of the innovation, know-how and execution skills of a number of individuals affiliated with Mips. In order to continue to successfully implement the company's business strategy and to safeguard the company's long-term interests, including its sustainability, the company must be able to recruit and retain qualified employees. The company must therefore apply market-based and competitive remuneration levels and terms of employment in order to be able to recruit and retain management with high competence and capacity to achieve set targets. Further, the targets shall be simple, long-term and measurable.

The variable cash remuneration shall be linked to predetermined and measurable criteria, which may be financial or non-financial. The criteria may also comprise individually and functionally adapted quantitative or qualitative targets. The criteria must be designed to promote the company's business strategy and long-term interests, including its work on sustainability, by, for example, being clearly linked to the business strategy or by promoting the senior executive's long-term development.

The variable cash remuneration will mainly be dependent on the group's net sales and operating margin, which is in line with the company's long-term financial targets. Furthermore, the variable cash remuneration shall also be related to one or several sustainability goals set by the company. In addition, the remainder of the variable remuneration may be paid based on individual and function-specific targets.

The table below presents the performance criteria applied with regard to the CEO's variable cash remuneration as well as the weighting and level of fulfilment of these criteria. The table refers to remuneration for 2022 and thus performance targets for 2022.

Name, position	1 Description of the criteria related to the remuneration component	2 Relative weighting of the performance targets	3 a) Fulfilled performance and b) actual remuneration outcome
Max Strandwitz	Net sales	30%	a) 0%
(CEO)			b) SEK 0
	Operating margin	30%	a) 0%
			b) SEK 0
	Sustainability	20%	a) 100%
			b) SEK 612 thousand
	Individual/Operational	20%	a) 100%
			b) SEK 612 thousand
	Total	100%	a) 40%
			b) SEK 1,224 thousand

## Outstanding share-related and share price-related incentive plans

The Annual General Meeting held on 7 May 2020 resolved to adopt a long term incentive plan ("Warrant Plan 2020/2023") for senior executives and certain key persons in Mips (in total twelve persons) by an issue of warrants with a subsequent transfer to the participants at a price corresponding to market terms. Each warrant entitles to subscription of one new share in the company at a subscription price corresponding to 130 percent of the average volume-weighted price paid for the Mips share on Nasdaq Stockholm during the period from and including 8 May 2020 up to and including 14 May 2020. Similar to what has applied to previous warrant plans recalculations shall be made in accordance with the warrant terms as a result of paid dividend. After recalculation for dividends paid during 2021 and 2022 each warrant entitles to subscription of 1.01 share in the company at a subscription price of SEK 334.67 per share (the exercise price (subscription price) was initially set, in accordance with the above, at SEK 339.30 per share). The plan includes 550,000 issued and paid warrants, and an additional 25,000 warrants which have not been allocated, of which the CEO acquired 216,494 warrants in the Warrant Plan 2020/2023. As of 30 December 2022, i.e. the last trading day of the year, the closing price for the Mips share on Nasdaq Stockholm was SEK 429.90.

The Annual General Meeting held on 7 May 2020 also resolved to adopt a long term performance share plan for employees in Mips ("LTIP 2020"), which comprised all employees within the Mips group except for the employees who were offered to participate in the Warrant Plan 2020/2023. Participation in the plan required a personal investment and the participants could as a maximum invest in a number of shares with a value corresponding to the participant's monthly salary in April 2020 before taxes, assuming a share price of SEK 211.43. Each investment share entitles to one share right and each share right entitles the holder to receive one share in Mips, subject to the following conditions being fulfilled; (i) that the participant remains employed within the Mips group until, and including, the day on which Mips' interim report for the first quarter of 2023 is announced; (ii) that the participant has kept all of its investment shares; and (iii) that the performance target is fulfilled. The performance target is achieved if the annual average total shareholder return (TSR) on Mips' share amounts to 10 percent or more during the measurement period (March 2020 - March 2023). The total number of participants in the plan as of 31 December 2022 was 33. A total of 5,749 shares were invested in the plan, however after a certain number of people have ceased to be employed by the company, the maximum outcome in the plan amounted to 4,762 shares in Mips as of 31 December 2022.

Further information regarding outstanding share related and share price-related incentive plans, including information on the CEO's participation in such, can be found in Note 5 in the Annual Report for 2022, which is available on Mips' website, <a href="https://www.mipscorp.com/investor/financial-reports-and-presentations/">www.mipscorp.com/investor/financial-reports-and-presentations/</a>.

# COMPARATIVE INFORMATION ON THE CHANGE IN REMUNERATION AND MIPS' PERFORMANCE

Changes in remuneration and performance during the financial year 2019, 2020, 2021 and 2022 (RFY) (SEK thousand)

Annual change	2019 vs 2020	2020 vs 2021	2021 vs 2022	(information regarding 2022)
Remunerations				
CEO Max Strandwitz*	+459 (+7%)	+3,599 (+81%)	-1,474 (-18%)	6,570
Company performance				
EBIT	+59,135 (+55%)	+162,628 (+98%)	-96,685 (-30%)	229,018
Average remuneration on				
Employees of the company	+37 (+6%)	+34 (+5%)	+43 (+6%)	774

<sup>\*</sup> Max Strandwitz became CEO of Mips AB on 10 May 2019 and was previously CFO. The remuneration presented in the table above refers to Max Strandwitz's annual remuneration as CEO and CFO during 2019. Johan Thiel was CEO of Mips AB before Max Strandwitz, up until 10 May 2019, and his total remuneration for 2019 amounted to SEK 2,314 thousand. He has not received any compensation for the year 2020, 2021 or 2022.

<sup>&</sup>lt;sup>1</sup> The average remuneration for employees in Mips usually includes a fixed cash salary and variable cash remuneration, if any, pension benefits and any other benefits.

# ADDITIONAL INFORMATION AVAILABLE IN THE 2022 ANNUAL REPORT OR AT MIPS' WEBSITE

Mips' remuneration guidelines, which were adopted at the Annual General Meeting 2022, are available on Mips' website, <a href="https://www.mipscorp.com/corporate-governance/remuneration/">www.mipscorp.com/corporate-governance/remuneration/</a>.

Further information on Mips' remuneration during 2022 that is not covered by this report is available in the annual report for 2022. The information can be found at: www.mipscorp.com/investor/financial-reports-and-presentations/.

Page 130 The remuneration committee's work during 2022.

Note 4 and 5 on page

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Such information required by Chapter 5, Sections 40-44 of the Swedish Annual Accounts Act (1995:1554), including detailed information regarding remuneration to other senior executives covered by the remuneration guidelines adopted at the Annual General Meeting 2022 and information regarding Mips' share-

related and share price-related incentive plans.

Note 4 on page 93 Remuneration to the board of directors.

Stockholm in April 2023

Mips AB (publ)

The board of directors